

CABINET/COUNCIL – FORWARD PLAN

FOR THE PERIOD 18 SEPTEMBER 2023 TO 31 AUGUST 2024

Subject	Report Summary	Decision Making Body and Dates	Is Exempt?	Cabinet Member Portfolio Holder (if applicable)	Responsible Director Report Author
ANNUAL TREASURY MANAGEMENT AND PRUDENTIAL INDICATOR REPORT 2022-2023	To provide members with an update on the treasury management activities for 2022-2023	Cabinet 18 Sep 2023	No	Cabinet Member for Resources	Director of Corporate Services Anthony Parnell, Treasury & Pension Investments Manager aparnell@carmarthenshire.gov.uk
DEVELOPMENT FUND APPLICATION	To provide Cabinet with an update on the latest position of the Development Fund, and to seek Cabinet approval of a recent application to the Fund.	Cabinet 18 Sep 2023	No	Cabinet Member for Resources	Director of Corporate Services Randal Hemingway, Head of Financial Services RHemingway@carmarthenshire.gov.uk
REVENUE BUDGET	To provide the Cabinet with an overview of the budget issues and outlook for the	Cabinet 18 Sep 2023	No	Cabinet Member for Resources	Director of Corporate Services

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OUTLOOK	forthcoming year.				Randal Hemingway, Head of Financial Services RHemingway@car-marthenshire.gov.uk
SECOND HOMES AND HOLIDAY ACCOMMODATION IN CARMARTHENSHERE	To present a report highlighting the background and legislative and policy changes on the second homes and holiday accommodation and to highlight the consideration, evidence requirements and next steps in identifying and addressing the challenges for Carmarthenshire's communities.	Cabinet 18 Sep 2023	No	Cabinet Member for Rural Affairs, Community Cohesion and Planning Policy	Director of Place & Infrastructure Ian R Llewelyn, Forward Planning Manager IRLlewelyn@car-marthenshire.gov.uk
TREASURY MANAGEMENT AND PRUDENTIAL INDICATOR REPORT 1ST APRIL 2023 TO 30TH JUNE 2023	To provide members with an update on the treasury management activities from 1st April 2023 to 30th June 2023.	Cabinet 18 Sep 2023	No	Cabinet Member for Resources	Director of Corporate Services Anthony Parnell, Treasury & Pension Investments Manager aparnell@car-marthenshire.gov.uk
CAPITAL PROGRAMME 2023/24 UPDATE	To provide an update of the latest budgetary position for the 2023/24 capital programme as at 30th June 2023	Cabinet 2 Oct 2023	No	Cabinet Member for Resources	Director of Corporate Services Randal

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					Hemingway, Head of Financial Services RHemingway@car marthenshire.gov.uk
COUNCIL'S REVENUE BUDGET MONITORING REPORT	To provide the Cabinet with an update on the latest budgetary position as at 30th June 2023, in respect of 2023/24	Cabinet 2 Oct 2023	No	Cabinet Member for Resources	Director of Corporate Services Randal Hemingway, Head of Financial Services RHemingway@car marthenshire.gov.uk
COVID 19 IMPACT ON CONTRACTORS - MAJOR WORKS	A report will be produced to explore the financial impact on Contractors as a consequence of the Covid-19 pandemic. The report will establish the current contract provisions being enforced by the Authority compared against various government advice and relief procedures. To further inform stakeholders, the report will capture the potential implications for adopting and seek a decision on implementing contractor support mechanisms to mitigate the financial impact of Covid-19.	Cabinet 2 Oct 2023	No	Cabinet Member for Transport, Waste and Infrastructure Services	Director of Place & Infrastructure Jason G. Jones, Property Maintenance Manager JGJones@carmarthenshire.gov.uk

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ADOPTED LDP ANNUAL MONITORING REPORT 202/23	To present the Annual Monitoring Report for the adopted Carmarthenshire LDP as part of the WG requirement to monitor and assess the ongoing implementation of the Plan.	Cabinet 16 Oct 2023	No	Cabinet Member for Rural Affairs, Community Cohesion and Planning Policy	Director of Place & Infrastructure Ian R Llewelyn, Forward Planning Manager IRLlewelyn@carma rthenshire.gov.uk
APPLYING INTENTIONALITY TO PRIORITY NEED (HOMELESSNESS ORDER)	REPORT TO SEEK PERMISSION TO APPLY THE INTENTIONALITY TEST UNDER THE HOUSING (WALES) ACT 2014 TO ALL CATEGORIES OF PRIORITY NEED. BY APPLYING THIS TEST THE AUTHORITY DOES NOT HAVE A STATUTORY DUTY TO SECURE PERMANENT ACCOMMODATION FOR THOSE INDIVIDUALS ASSESSED AS BEING INTENTIONALLY HOMELESS.	Cabinet 16 Oct 2023	No	Deputy Leader and Cabinet Member for Homes	Director of Communities Jonathan Morgan, Head of Housing and Public Protection JMorgan@carmarthenshire.gov.uk
BUSINESS IMPROVEMENT DISTRICT REPRESENTATION	Consideration of Council representation at the Carmarthen and Llanelli Business Improvement District Board meetings	Cabinet 16 Oct 2023	No	Cabinet Member for Regeneration, Leisure, Culture & Tourism	Chief Executive Nicola Evans, Business Support Manager njevans@carmarthenshire.gov.uk
CONSERVATION AREA APPRAISALS	This report sets out the work being undertaken to review ten designated Conservation Areas across the County. It	Cabinet 16 Oct 2023	No	Cabinet Member for Rural Affairs, Community Cohesion and Planning	Director of Place & Infrastructure Rhodri Griffiths,

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	<p>identifies the outcome of the review and the subsequent consultation exercise including on the:</p> <ul style="list-style-type: none"> •A character appraisal; •A boundary review and •A management plan. <p>The report in setting out the above identifies the outcome of the public consultation exercise and the next steps including the processes required to amend any of the Conservation Area designations.</p>			Policy	Head of Place and Sustainability RDGriffiths@carma rthenshire.gov.uk
COUNCIL ANNUAL REPORT 2022-23	<p>The Annual Report provides an overview of Council performance during 2022-23. Under the Well-being of Future Generations (Wales) Act 2015 we are required to publish an Annual Report on our Well-being Objectives. In addition, under the Local Government and Elections Act (Wales) 2021 we have a duty to report on performance, based, on a self-assessment approach. This report aims to meet both these requirements in one document.</p>	Cabinet 16 Oct 2023	No	Cabinet Member for Organisation & Workforce	Chief Executive Gwyneth Ayers, Corporate Policy and Partnership Manager GAyers@carmarthe nshire.gov.uk
SHORELINE MANAGEMENT PLAN-2; AN	As a member of the Swansea and Carmarthen Bay Coastal Engineering Group and a coastal risk management	Cabinet 16 Oct 2023	No	Deputy Leader and Cabinet Member for Homes, Cabinet Member	Director of Place & Infrastructure Ben Kathrens,

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UPDATE ON ITS DELIVERY.	authority, Carmarthenshire have a duty to deliver actions within the SMP2. This report highlights CCC actions, the action owners and our progress and approach being taken to manage our coastline.			for Climate Change, Decarbonisation and Sustainability	Flood Defence and Coastal Protection Manager BKathrens@carmarthenshire.gov.uk
STATUTORY DIRECTOR OF SOCIAL CARE SERVICES' ANNUAL REPORT 2022/23	The Report examines each Service area within Social Care and shows how service strategies, actions, targets and service risks will be addressed and delivered operationally. It comprises an overview on how we have performed in 2022/23 and an assessment on the future, together with our strategic priorities for 2023/24.	Cabinet 16 Oct 2023	No	Cabinet Member for Health & Social Services	Director of Communities Silvana Sauro, Performance, Analysis & Systems Manager ssauro@carmarthenshire.gov.uk
LEISURE, CULTURE AND OUTDOOR RECREATION STRATEGY – POST CONSULTATION	The document provides a framework for the service to work with key stakeholders to deliver a strategically aligned Leisure, Culture and Outdoor Recreation Strategy for the next 10 years.	Cabinet 30 Oct 2023	No	Cabinet Member for Regeneration, Leisure, Culture & Tourism	Director of Communities Ian Jones, Head of Leisure IJones@carmarthenshire.gov.uk
PLOT 3 TROSTRE RETAIL PARK	Report outlining a revised development proposal for plot 3 Trostre Retail Park and sale terms for consideration.	Cabinet 30 Oct 2023	No	Cabinet Member for Regeneration, Leisure, Culture & Tourism	Chief Executive Jason Jones (Head of Regeneration), Head of Regeneration

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					JaJones@carmarthenshire.gov.uk
PUBLIC SPACE PROTECTION ORDER (PSPO)	The PSPO, which gives police powers to address alcohol-related anti-social behaviour and crime in Llanelli town centre, expires 30 September 2023. It is proposed to extend the Order. Its impact will be evaluated and consideration given to the current geographical boundary following consultation with key stakeholders between now and September 2023.	Cabinet 30 Oct 2023	No	Cabinet Member for Organisation & Workforce	Chief Executive Gwyneth Ayers, Corporate Policy and Partnership Manager GAyers@carmarthenshire.gov.uk
CAPITAL PROGRAMME 2023/24 UPDATE	To provide an update of the latest budgetary position for the 2023/24 capital programme, as at the 31st August 2023	Cabinet 13 Nov 2023	No	Cabinet Member for Resources	Director of Corporate Services Randal Hemingway, Head of Financial Services RHemingway@carmarthenshire.gov.uk
COUNCIL'S REVENUE BUDGET MONITORING REPORT	To provide the Cabinet with an update on the latest budgetary position as at 31st August 2023, in respect of 2023/24	Cabinet 13 Nov 2023	No	Cabinet Member for Resources	Director of Corporate Services Randal Hemingway, Head of Financial Services

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					RHemingway@car marthenshire.gov.u k
SERVICE CHARGE POLICY	The purpose of this report is to introduce a new Service Charge Policy. This Policy sets out our approach to setting and collecting service charges. The aim is to make sure that Service Charges are clear and shown to be reasonable, accountable and reflect actual costs.	Cabinet 13 Nov 2023	No	Deputy Leader and Cabinet Member for Homes	Director of Communities Jonathan Morgan, Head of Housing and Public Protection JMorgan@carmarthenshire.gov.uk
SUPPLEMENTARY PLANNING GUIDANCE - CARMARTHENSHERE REVISED LOCAL DEVELOPMENT PLAN 2018 - 2033	To present a series of draft Supplementary Planning Guidance (SPG) to elaborate on and support the content of the Revised LDP for formal public consultation. Draft SPG to potentially include (subject to timing), but not limited to: Welsh Language, Landscape Character Assessments, Sites of Importance for nature Conservation	Cabinet 13 Nov 2023	No	Deputy Leader and Cabinet Member for Homes, Cabinet Member for Climate Change, Decarbonisation and Sustainability	Director of Place & Infrastructure Ian R Llewelyn, Forward Planning Manager IRLlewelyn@carmarthenshire.gov.uk
10-YEAR SOCIAL SERVICES STRATEGY (PRE-CONSULTATION)	To provide members with a vision on how we will provide the statutory social services functions over the next decade. The document will detail the following areas; Introduction, Vision Statement, The services people receive, Social Work	Cabinet 27 Nov 2023	No	Cabinet Member for Health & Social Services	Director of Communities Silvana Sauro, Performance, Analysis & Systems Manager ssauro@carmarthe

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	Models of care, Safeguarding, Integration and Partnerships , Workforce and an Action Plan				nshire.gov.uk
ALTERNATIVE OUTDOOR EDUCATION OFFER	The purpose of this report is to review Carmarthenshire County Council's current Outdoor Education offer and to explore options for a re-modelled service within existing resources.	Cabinet 27 Nov 2023	No	Cabinet Member for Regeneration, Leisure, Culture & Tourism	Director of Communities Ian Jones, Head of Leisure IJones@carmarthenshire.gov.uk
ALTERNATIVE TOWN CENTRE USES	Consideration of alternative uses within the primary town centres	Cabinet 27 Nov 2023	No	Cabinet Member for Regeneration, Leisure, Culture & Tourism	Chief Executive Jason Jones (Head of Regeneration), Head of Regeneration JaJones@carmarthenshire.gov.uk
BULKY WASTE REVIEW	This report will propose a cost effective, efficient bulky service for residents that will incorporate the waste hierarchy to ensure that more bulky waste can be reuse ahead of recycling and disposal. A review of the cost, number of bulks collected per item size, appointment management system and collection vehicle requirements for such a service.	Cabinet 27 Nov 2023	No	Cabinet Member for Transport, Waste and Infrastructure Services	Director of Place & Infrastructure Daniel John, Head of Environmental Infrastructure DWJohn@carmarthenshire.gov.uk

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CAPITAL PROGRAMME 2022/23 UPDATE	To provide an update of the latest budgetary position for the 2022/23 capital programme	Cabinet 27 Nov 2023	No	Cabinet Member for Resources	Director of Corporate Services Randal Hemingway, Head of Financial Services RHemingway@car marthenshire.gov.uk
INCENTIVE SCHEME FOR TENANTS	The use of incentive and reward schemes by social landlords underpins the wider approach to tenancy management. Incentives may be considered to encourage desired behaviour while rewards recognise such behaviour. The report sets out our approach to how we will reward tenants but also introduce an incentive scheme.	Cabinet 27 Nov 2023	No	Deputy Leader and Cabinet Member for Homes	Director of Communities Les James, Contracts and Service Development Manager LesJames@carmar thenshire.gov.uk
MID-YEAR TREASURY MANAGEMENT AND PRUDENTIAL INDICATOR REPORT 1ST APRIL 2023 TO 30TH SEPTEMBER 2023	To provide members with an update on the treasury management activities from 1st April 2023 to 30th September 2023	Cabinet 27 Nov 2023	No	Cabinet Member for Resources	Director of Corporate Services Randal Hemingway, Head of Financial Services RHemingway@car marthenshire.gov.uk

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WASTE STRATEGY UPDATE	The report provides an overview of the first phase implementation of Carmarthenshire's Waste Strategy 2021-2025, providing detail on the changes that have been implemented, recycling performance and strategy progress to date.	Cabinet 27 Nov 2023	No	Cabinet Member for Transport, Waste and Infrastructure Services	Director of Place & Infrastructure Daniel John, Head of Environmental Infrastructure DWJohn@carmarthenshire.gov.uk
A STRATEGIC PLAN FOR MANAGING OUR LAND FOR POLLINATORS IN CARMARTHENSHERE	To adopt pollinator-friendly land management practices on Council-managed land where there is no conflict between these and the existing land use, and as agreed with clients (e.g. Housing) and the contractor (Grounds Maintenance). We will ensure the way we manage our grasslands is consistent with the climate and nature emergencies.	Cabinet 11 Dec 2023	No	Cabinet Member for Transport, Waste and Infrastructure Services	Director of Place & Infrastructure Rosie Carmichael, Rural Conservation Manager racarmichael@carmarthenshire.gov.uk
EQUESTRIAN STRATEGY	The Carmarthenshire Rights of Way Improvement Plan (ROWIP) 2019-2029 has been produced and published in accordance with section 60 of the Countryside and Rights of Way (CROW) Act (2000). The ROWIP details Carmarthenshire's plan for the strategic management,	Cabinet 11 Dec 2023	No	Cabinet Member for Transport, Waste and Infrastructure Services	Director of Place & Infrastructure Steve Pilliner, Head of Transportation & Highways SGPilliner@carmarthenshire.gov.uk

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	<p>development, and improvement of the County's Public Rights of Way network up until 2029.</p> <p>During consultation with the Local Access Forum, The Forum identified a need for the local authority to commit to producing a Carmarthenshire Equestrian Strategy to recognise the access opportunities and challenges for horse riding and carriage driving across the County.</p> <p>An Equestrian Strategy to 'promote and develop an accessible network for equestrian use' has therefore been published in the Carmarthenshire Rights of Way Improvement Plan 2019-2029.</p> <p>The report sets out the proposal to adopt an Equestrian Strategy for Carmarthenshire.</p>				
HOUSING REVENUE ACCOUNT BUSINESS PLAN 2024-2027	THE HRA BUSINESS PLAN SETS OUT OUR PRIORITIES AND ACTIVITIES FOR NEW AND EXISTING COUNCIL HOMES FOR THE NEXT THREE YEARS. IT ALSO SETS OUR CAPITAL AND REVENUE BUDGETS AND CONFIRMS RENTAL LEVELS FOR TENANTS.	Cabinet 11 Dec 2023	No	Deputy Leader and Cabinet Member for Homes	Director of Communities Jonathan Morgan, Head of Housing and Public Protection JMorgan@carmarthenshire.gov.uk
LOCAL TOILET STRATEGY	To consider the information contained within this report and to endorse Carmarthenshire County Council's draft	Cabinet 11 Dec 2023	No	Cabinet Member for Transport, Waste and Infrastructure Services	Director of Place & Infrastructure Daniel John, Head

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	Local Toilets Strategy. Approval is also sought to undertake a formal public consultation exercise with respect to the draft Local Toilets Strategy in line with statutory requirements.				of Environmental Infrastructure DWJohn@carmarthenshire.gov.uk
WORKFORCE STRATEGY 2023-2026	This new Strategy is key to helping us transform and modernise the Council. Our Transformation Strategy recognises that our employees are our most important asset accounting for approximately 60% of the Council's total expenditure. 'The future recruitment, retention, development, and well-being of our workforce will be key to the delivery of a successful Transformation Programme and to the Council's wider strategic objectives'. Our ambition is to be an 'employer of choice', with an employment offer that is attractive to current and potential candidates and employees. The draft strategy sets out 5 Workforce Strategy Objectives to help us achieve this ambition with an underpinning detailed delivery plan.	Cabinet 11 Dec 2023	No	Cabinet Member for Organisation & Workforce	Chief Executive Paul R Thomas, Assistant Chief Executive (People Management & Performance) prthomas@carmarthenshire.gov.uk
10-YEAR SOCIAL SERVICES STRATEGY	To provide members with a vision on how we will provide the statutory social services functions over the next decade.	Cabinet 18 Dec 2023	No	Cabinet Member for Health & Social Services	Director of Communities Silvana Sauro,

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(POST-CONSULTATION)	The document will detail the following areas; Introduction, Vision Statement, The services people receive, Social Work Models of care, Safeguarding, Integration and Partnerships , Workforce and an Action Plan				Performance, Analysis & Systems Manager ssauro@carmarthenshire.gov.uk
FLOOD RISK MANAGEMENT PLAN-2	S10.7 of the Flood and Water Management Act 2010 requires all Local Authorities to publish their Local Flood risk management strategy and plan. The strategy and plan (referred to as the flood risk management plan, FRMP-2) will clarify where we are now in terms of flood and coastal erosion risk management (FCERM), where we want to be in 2030 and how we will get there.	Cabinet 19 Feb 2024	No	Cabinet Member for Climate Change, Decarbonisation and Sustainability	Director of Place & Infrastructure Ben Kathrens, Flood Defence and Coastal Protection Manager BKathrens@carmarthenshire.gov.uk
FIVE YEAR CAPITAL PROGRAMME 2024/25 - 2028/29	To undertake consultation with the Policy & Resources Scrutiny Committee on the five year Capital Programme.	Cabinet 19 Feb 2024	No	Cllr. Alun Lenny, Cabinet Member	Director of Corporate Services Chris Moore, Director of Corporate Services cmoore@carmarthenshire.gov.uk
10 YEAR SOCIAL SERVICES	To provide members with a vision on how	Cabinet 18 Mar 2024	No	Cllr. Jane Tremlett, Cabinet Member	Director of Communities

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STRATEGY	the Council will provide the statutory social services functions over the next decade. The document will detail the following areas: Introduction, Vision Statement, The services people receive, Social Work Models of care, Safeguarding, Integration and Partnerships , Workforce and an Action Plan.				Jake Morgan, Director of Community Services jakemorgan@carm arthenshire.gov.uk
TREASURY MANAGEMENT POLICY AND STRATEGY 2024/25	To comply with the Revised CIPFA Prudential Code and the Revised CIPFA Treasury Management Code of Practice 2021.	Cabinet 15 Apr 2024	No	Cllr. Alun Lenny, Cabinet Member	Director of Corporate Services Anthony Parnell, Treasury & Pension Investments Manager aparnell@carmarth enshire.gov.uk